

March 24, 2022

Toyobo Co., Ltd.

Mitsubishi Corporation

## Toyobo and MC Agree to Establish New Joint Venture in Functional Materials

*- New company will combine Toyobo's technological expertise and MC's collective capabilities to capture growth in global markets -*

Toyobo Co., Ltd. (Toyobo) and Mitsubishi Corporation (MC) are pleased to announce our agreement to establish a new joint venture company<sup>1</sup> that will specialize in the planning, development, manufacturing and sales of functional materials. The terms of our agreement call for the new company to commence operations in January 2023 or sometime thereabouts.

### ■ Background and Aims of this Joint Venture

Business environments have been changing quite dramatically in recent years, as evidenced by global moves to decarbonize and expedite the development of new technologies. These changes are driving up demand for functional materials and resulting in a significant restructuring of the related industries, and both Toyobo and MC are committed to capturing opportunities that may arise. Over the last two years, we have been pursuing strategic, cross-industry collaborations to ensure the sustainable growth and development of our operations, and our agreement signed today, on 24<sup>th</sup> March 2022, represents our latest venture together. Toyobo and MC share similar corporate values. We are both dedicated to addressing challenges faced by modern communities and helping to realize a sustainable society, and we are pleased that working together in functional materials will afford us another opportunity to do so.

Our new joint venture company shall inherit Toyobo's functional materials business<sup>2</sup>, and by combining our companies' respective strengths, it shall endeavor to achieve two aims. The first of those aims is to grow our presence in global markets, and the second is to provide customers with solutions that meet the evolving needs of the industry, which are growing increasingly diverse and sophisticated by the day. Together, we are confident that we can achieve both of these aims, as MC's broad industry know-how and network promises to be the perfect complement to Toyobo's technological expertise.

### Our New Joint Venture

(1) Name	To be determined
(2) Address	Osaka Umeda Twin Towers South, 1- 13 -1 Umeda, Kita-ku, Osaka-city, Osaka
(3) Representatives	To be determined (planning to nominate one representative each from Toyobo and MC)
(4) Operations	Planning, development, manufacturing and sales of functional-material products
(5) Capital	To be determined
(6) Launch Date <sup>3</sup>	January 2023 (tentative)
(7) Investment Ratio	Toyobo 51%, MC 49%

■ **Post-establishment Work**

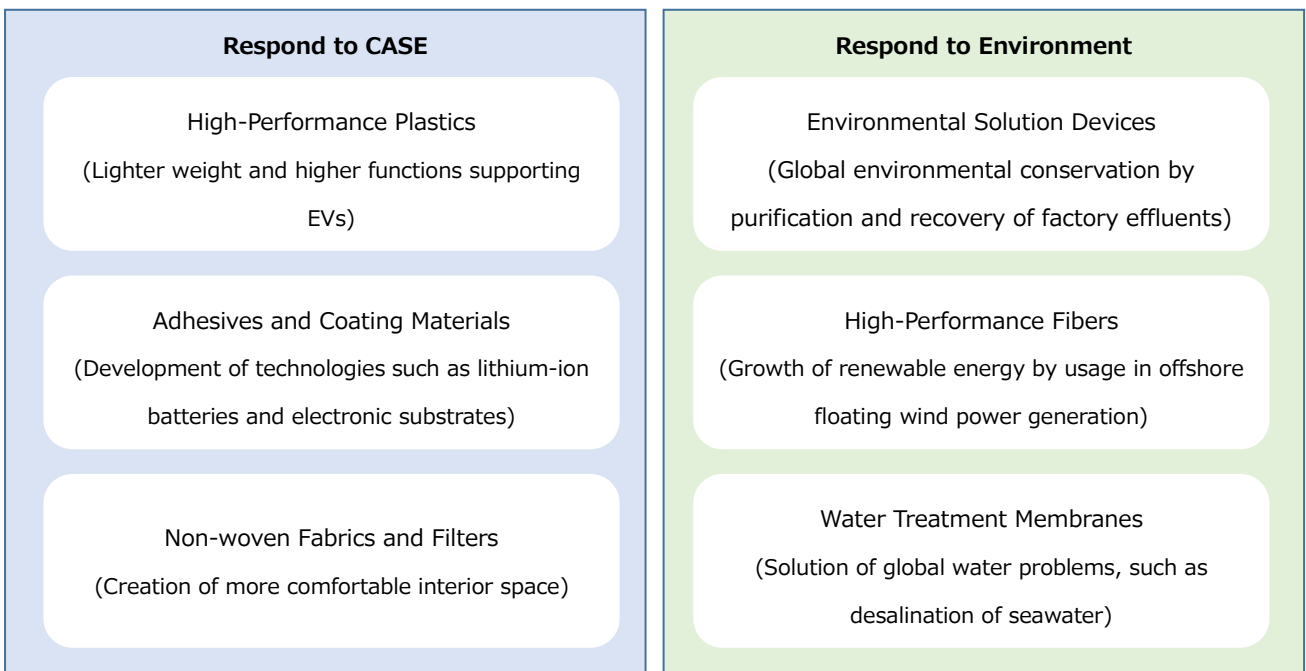
(Laying of Robust Management Foundation)

By combining Toyobo’s business foundations with MC’s management expertise and functions, our new joint venture company shall strive to offer high value-added solutions to its customers. Immediately following its establishment, work shall commence to lay down a firm-yet-flexible management foundation that is capable of adapting swiftly to the dynamically changing business environment.

(Creation of Business Opportunities in New Growth Regions and Fields)

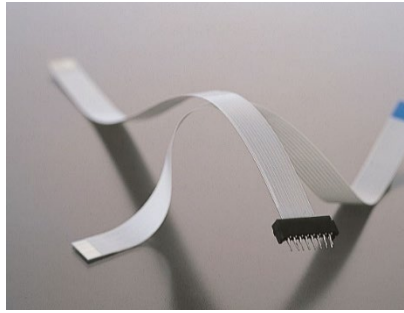
Another of our objectives in establishing this new company is to leverage MC’s network to facilitate the global expansion of Toyobo’s materials and technologies. Furthermore, by marrying work to meet that objective with efforts dedicated to decarbonization and the achievement of the UN’s sustainable development goals, our new company shall pave the way forward for future collaborations between Toyobo and MC. We look forward to facilitating our construction of new business models that extend beyond functional materials, discussions on global alliances, and other ways to ensure the sustainable growth and development of our operations.

**[Reference] CASE<sup>4</sup> Developments in the Automotive Industry & Eco-friendly Product Categories**





High-Performance Plastics



Adhesives and Coating Materials



Environmental Solution Devices



High-Performance Fibers



Water Treatment Membranes

■ Toyobo

(1) Company Name	Toyobo Co., Ltd.
(2) Address	2-2-8 Dojima Hama 2-chome, Kita-ku, Osaka
(3) Representative	Ikuo Takeuchi, President & CEO
(4) Business Description	Films and Functional Materials, Mobility, Lifestyle and Environment, Life Science
(5) Date of Establishment	June 1914

■ MC

(1) Company Name	Mitsubishi Corporation
(2) Address	2-3-1 Marunouchi, Chiyoda-ku, Tokyo
(3) Representative	Takehiko Kakiuchi, President and CEO
(4) Business Description	Wide range of businesses spanning multiple industries and overseen by 10 Business Groups: Natural Gas, Industrial Materials, Petroleum & Chemicals solution, Mineral Resources, Industrial Infrastructure, Automotive & Mobility, Food Industry, Consumer Industry, Power Solution, and Urban Development.
(5) Date of establishment	April 1950

■ For more information, contact:

Toyobo Co., Ltd.: Public Relations Group, Corporate Communication Department +81-6-6348-4210

Mitsubishi Corporation: Corporate Communications Dept., Press Relations Team +81-3-3210-2171

\*1 MC will invest in the new company following its acquisition of certain Toyobo operations through an absorption-type demerger.

\*2 Business related to planning, development, manufacturing and sales of functional materials in Japan and overseas (Business related to Polymerization Development, VYLON® and HARDLEN®, Photo Functional Materials, Fine Chemicals, Engineering Plastics, Water Treatment Membranes, Environment Solution Devices, Activated Carbon Products, Activated Carbon Filters, Spunbond Nonwoven Fabrics, Lifestyle Materials, High-Performance Fibers), and ancillary operations will be inherited by the new joint venture company.

\*3 Procedures and schedules may change according to the discussions and considerations done between the related parties.

\*4 Next-generation technology for automobiles: Connected, Autonomous, Shared & Services and Electric.