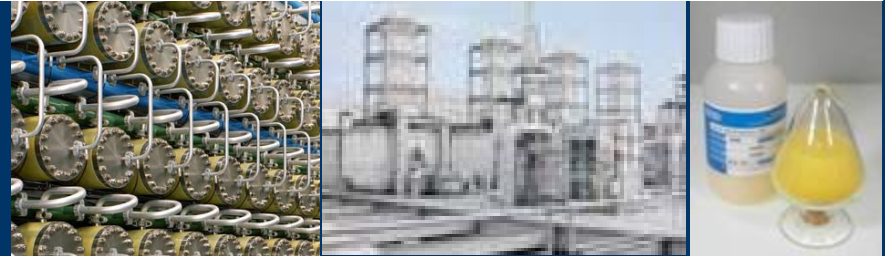




Presentation to Investors



Ryuzo Sakamoto
President

Toyobo Co., Ltd.

May 10, 2011
(Analysts' Meeting)

Highlights

FY 3/11 Results

- Operating income and net income rose approximately twofold.
 - Volume in LCD/electronic parts and automotive products recovered
 - Earnings power rose due to product portfolio improvements
 - Results fell short of the most-recent outlook because of sharp increases in raw materials prices and the effects of the Great East Japan Earthquake

FY 3/11 Forecasts

- Operating income is now forecast to equal or exceed the ¥20 billion from the previous fiscal year.

	FY 3/10			FY 3/11			FY 3/12
	H1	H2		H1	H2		
Sales	154.9	163.9	318.8	169.7	170.8	340.6	345.0
Operating Income	3.0	8.5	11.5	10.9	9.9	20.9	20.0

¥ bn.

Contents



Results of FY 3/11



Forecasts for FY 3/12



Progress of Medium-Term Plan (FY 3/11-FY 3/14)



Litigation



Appendix

I. Results of FY 3/11

(1) Results of FY 3/11

¥ bn.

	FY 3/10	FY 3/11			Change		Previous forecasts Feb. 2011
		H1	H2		Amount	%	
Net sales	318.8	169.7	170.8	340.6	+21.8	+6.8%	340.0
Operating income	11.5	10.9	9.9	20.9	+9.4	+82.1%	22.0
Ratio to sales	3.6%	6.5%	5.8%	6.1%	-	-	6.5%
Net income	2.1	-1.9	6.1	4.2	+2.1	+98.4%	5.0
EPS (¥)	2.88	-	-	5.49	-	-	
Depreciation	20.4	9.2	9.9	19.1	-1.3	-6.4%	
Capital expenditures	15.2	5.4	8.5	13.9	-1.2	-8.1%	
Operating cash flow	29.0	17.9	15.8	33.7	+4.7	+16.2%	
Exchange rate (¥/US\$)	93	89	82	85			84
Naphtha price in Japan (thousand ¥/kl)	41	46	49	48			46

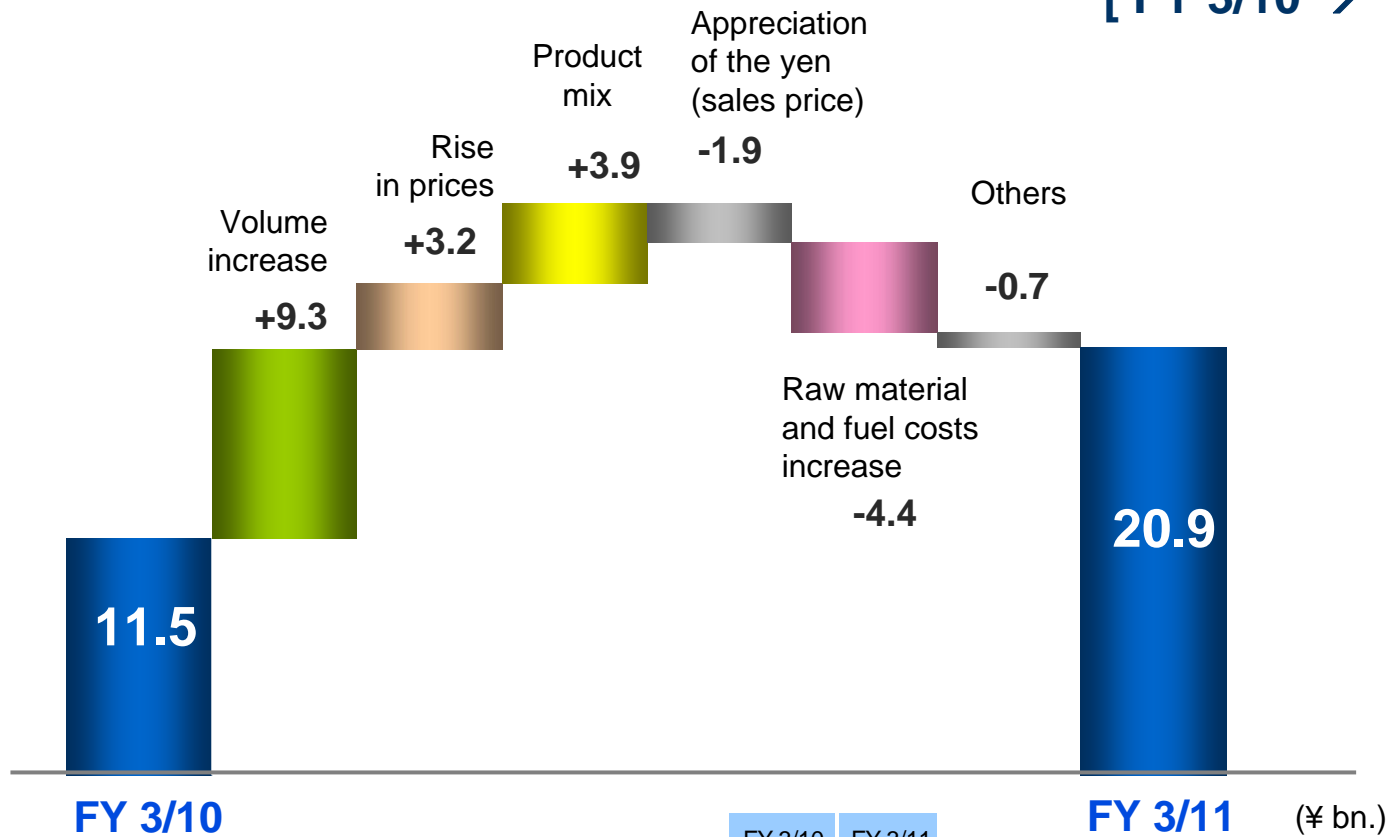
(2) Financial Position

¥ bn.

	Mar. 31, 2009	Mar. 31, 2010	Mar. 31, 2011
Total assets	443.8	438.4	443.5
Cash and deposits	10.0	10.1	22.0
Inventories	75.8	62.5	66.0
Net assets	134.0	131.1	149.8
Shareholders' equity	98.3	107.1	125.8
(Equity ratio)	22.1%	24.4%	28.4%
Minority interests	35.7	24.0	24.0
Interest-bearing debt	178.9	171.0	151.8
D/E ratio	1.82	1.60	1.21
ROA: Operating income / Total assets	2.5%	2.6%	4.7%

(3) Analysis of Changes in Operating Income

[FY 3/10 → FY 3/11]



	FY 3/10	FY 3/11
Naphtha price in Japan (thousand ¥/kl)	41	48
Exchange rate (¥/US\$)	93	85

(4) Results by Segment

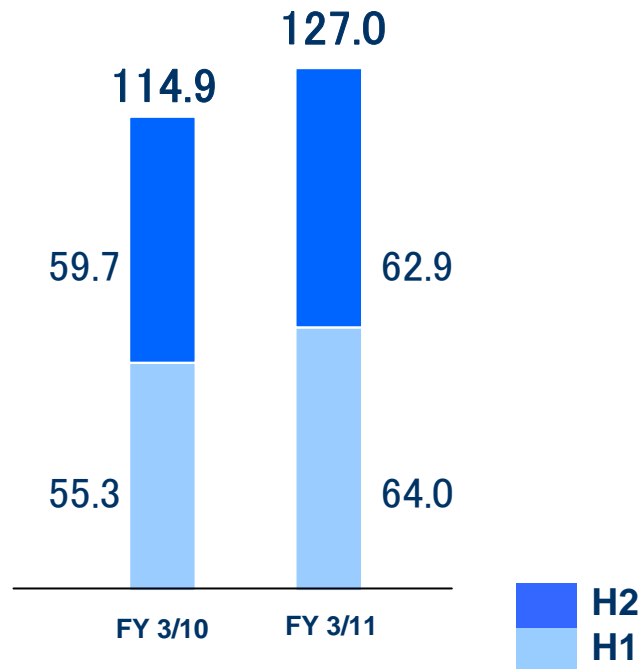
¥ bn.

	Net sales				Operating income				Previous forecasts Feb. 2011
	FY 3/10	FY 3/11			FY 3/10	FY 3/11			
		H1	H2			H1	H2		
Films & Functional Polymers	114.9	64.0	62.9	127.0	6.1	6.9	5.6	12.5	13.0
Industrial Materials	63.2	34.5	36.9	71.5	2.3	2.4	2.5	4.9	5.0
Life Science	32.4	14.9	16.5	31.4	4.0	1.7	2.0	3.7	4.0
Specialty Businesses	210.5	113.5	116.3	229.8	12.5	11.0	10.2	21.2	22.0
Operating income ratio (%)					5.9	9.7	8.7	9.2	9.6
Textiles	88.4	44.3	42.6	86.8	0.4	0.3	0.4	0.6	0.6
Real Estate and Others	19.9	12.0	12.0	23.9	1.8	1.2	1.1	2.3	2.4
Elimination & Corporate	-	-	-	-	-3.2	-1.5	-1.7	-3.2	-3.0
Total	318.8	169.7	170.8	340.6	11.5	10.9	9.9	20.9	22.0

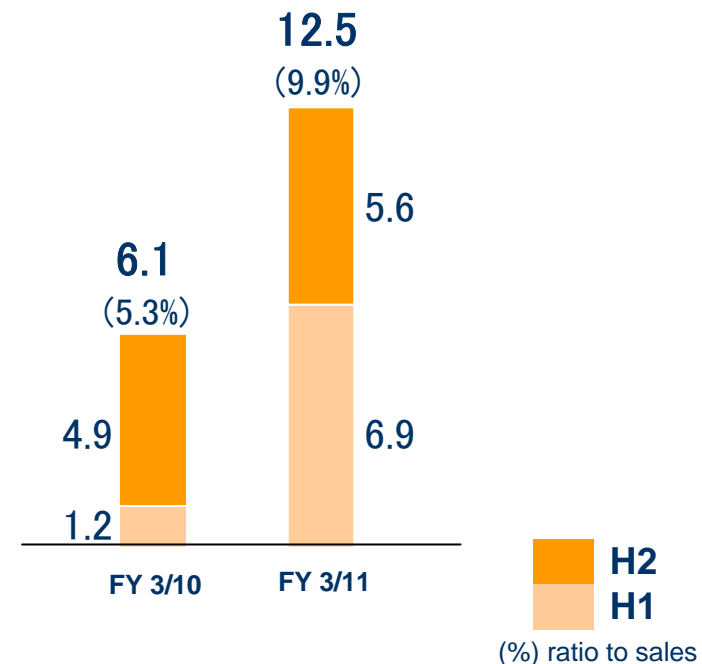
1) Films & Functional Polymers

- Favorable shipments of films for touch panels and process sheets of electronics parts
- Brisk demand for packaging films, including a new type of heat-shrink films
- Increase in sales of functional polymers

Net sales (¥ bn.)



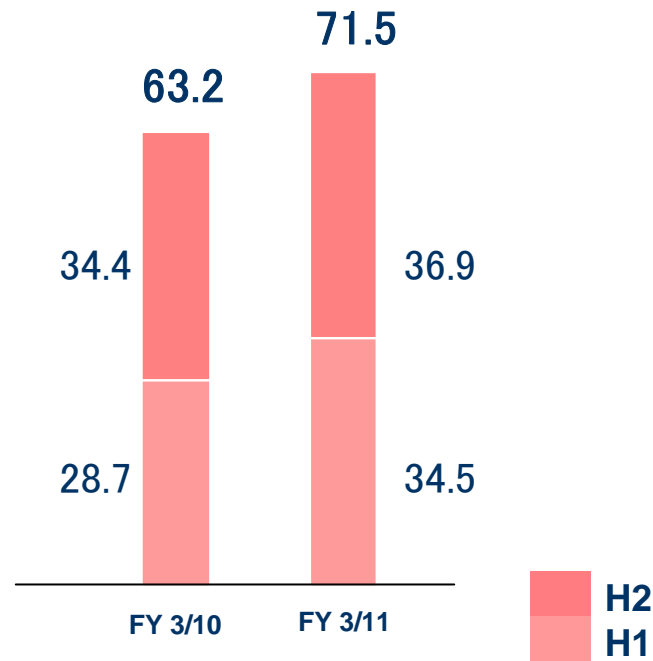
Operating income (¥ bn.)



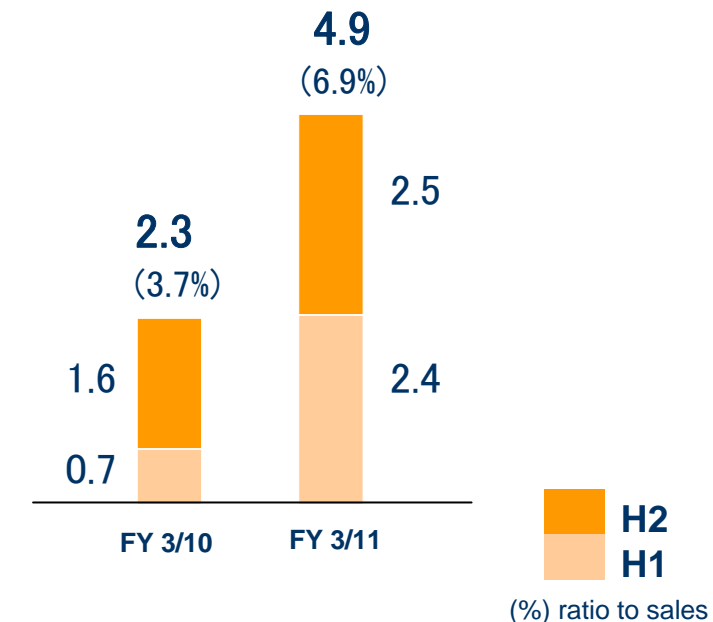
2) Industrial Materials

- Steady growth for environmental products, such as filters for air purification
- Recovery of shipments for automotive products, such as airbag fabrics
- Expansion of production capacity of high-performance fiber “Dyneema”

Net sales (¥ bn.)



Operating income (¥ bn.)



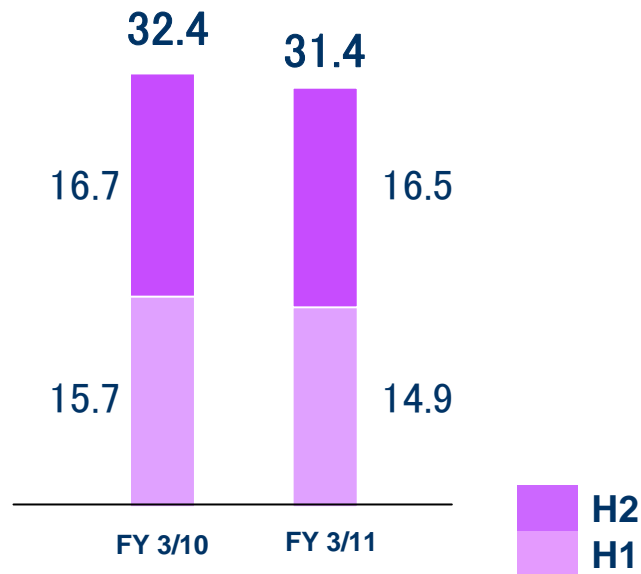
(%) ratio to sales



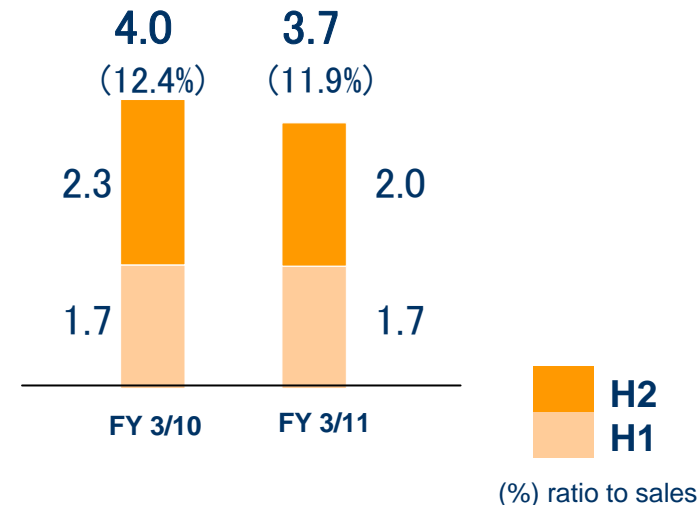
3) Life Science

- Increase in sales of diagnostic enzymes
- Toyobo reverse osmosis (RO) membranes were adopted for use in one of the largest seawater desalination plants in the Middle East
- Decrease in volume of intermediate medicines

Net sales (¥ bn.)



Operating income (¥ bn.)



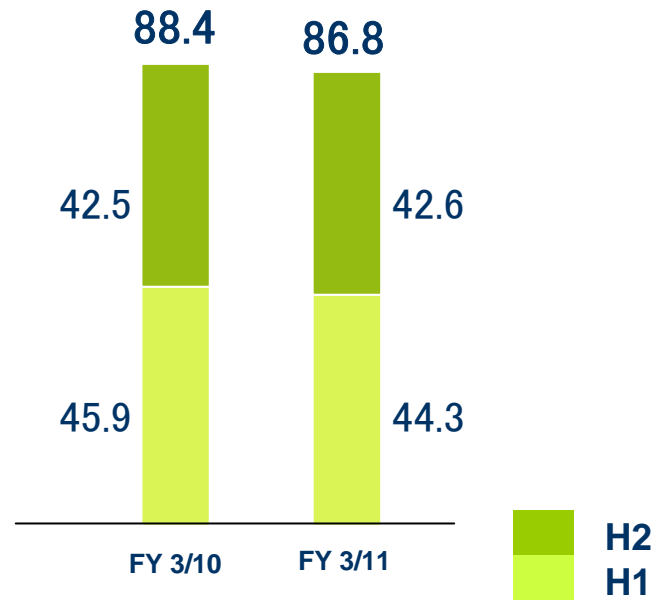
(%) ratio to sales



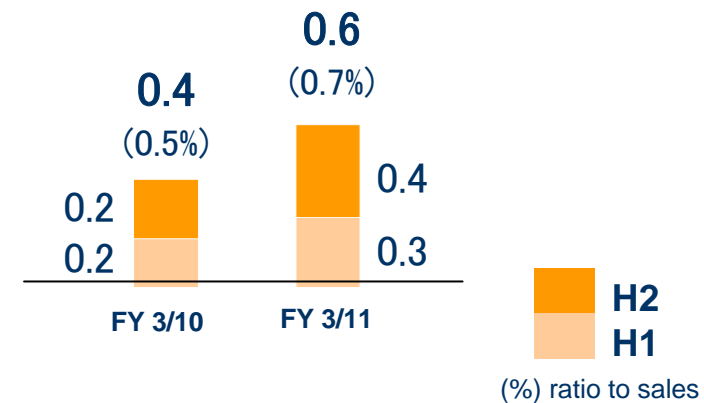
4) Textiles

- Focus on functional textiles businesses for sportswear and underwear fields
- Steady progress in its initiatives with major sports apparel companies

Net sales (¥ bn.)



Operating income (¥ bn.)



II. Forecasts for FY 3/12

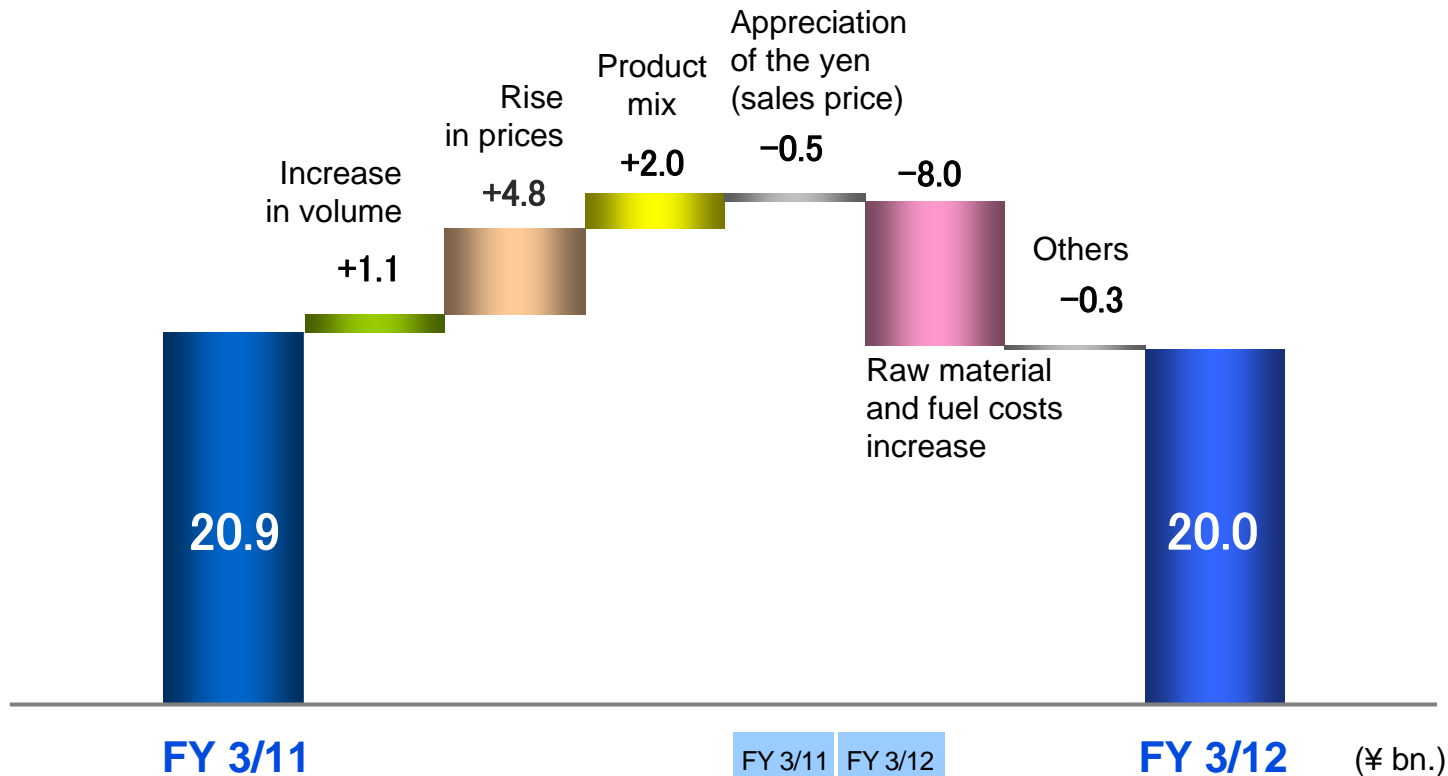
(1) Forecasts for FY 3/12

¥ bn.

	FY 3/11	FY 3/12 (Forecasts)			Change	
		H1	H2		Amount	%
Net sales	340.6	160.0	185.0	345.0	+4.4	+1.3%
Operating income	20.9	8.0	12.0	20.0	-0.9	-4.3%
Ratio to sales	6.1%	5.0%	6.5%	5.8%	-	-
Net income	4.2	2.3	4.7	7.0	+2.8	+68.5%
EPS (¥)	5.49	-	-	7.89	-	-
Depreciation	19.1	9.0	9.0	18.0	-1.1	-5.8%
Capital expenditures	13.9	9.0	11.0	20.0	+6.1	+43.6%
Exchange rate (¥/US\$)	85	84	84	84		
Naphtha price in Japan (thousand ¥/kl)	48	62	62	62		

(2) Analysis of Changes in Operating Income

[Forecasts: FY 3/11 → FY 3/12]



	FY 3/11	FY 3/12
Naphtha price in Japan (thousand ¥/kl)	48	62
Exchange rate (¥/US\$)	85	84

(3) Forecasts by Segment

¥ bn.

	Net sales		Operating income	
	FY 3/11	FY 3/12 Forecasts	FY 3/11	FY 3/12 Forecasts
Films & Functional Polymers	127.0	135.0	12.5	12.0
Industrial Materials	71.5	70.0	4.9	4.0
Life Science	31.4	35.0	3.7	4.2
Specialty Businesses	229.8	240.0	21.2	20.2
Operating income ratio (%)			9.2	8.4
Textiles	86.8	82.0	0.6	1.0
Real Estate and Others	23.9	23.0	2.3	2.3
Elimination & Corporate	-	-	-3.2	-3.5
Total	340.6	345.0	20.9	20.0

III. Progress of Medium-Term Plan

(FY 3/11-FY 3/14)

(1) Targets for FY 3/14

Our targets:

“The category leader for providing new value in the environment, life science, and high-function products fields”

	FY 3/11		FY 3/12	¥ bn.
	Plan	Results	Forecast	FY 3/14 Plan
Net sales	340.0	340.6	345.0	400.0
Specialty businesses	230.0	229.8	240.0	300.0
Composition ratio	68%	67%	70%	75%
Operating income	20.0	20.9	20.0	30.0
Operating income ratio	5.9%	6.1%	5.8%	7.5%

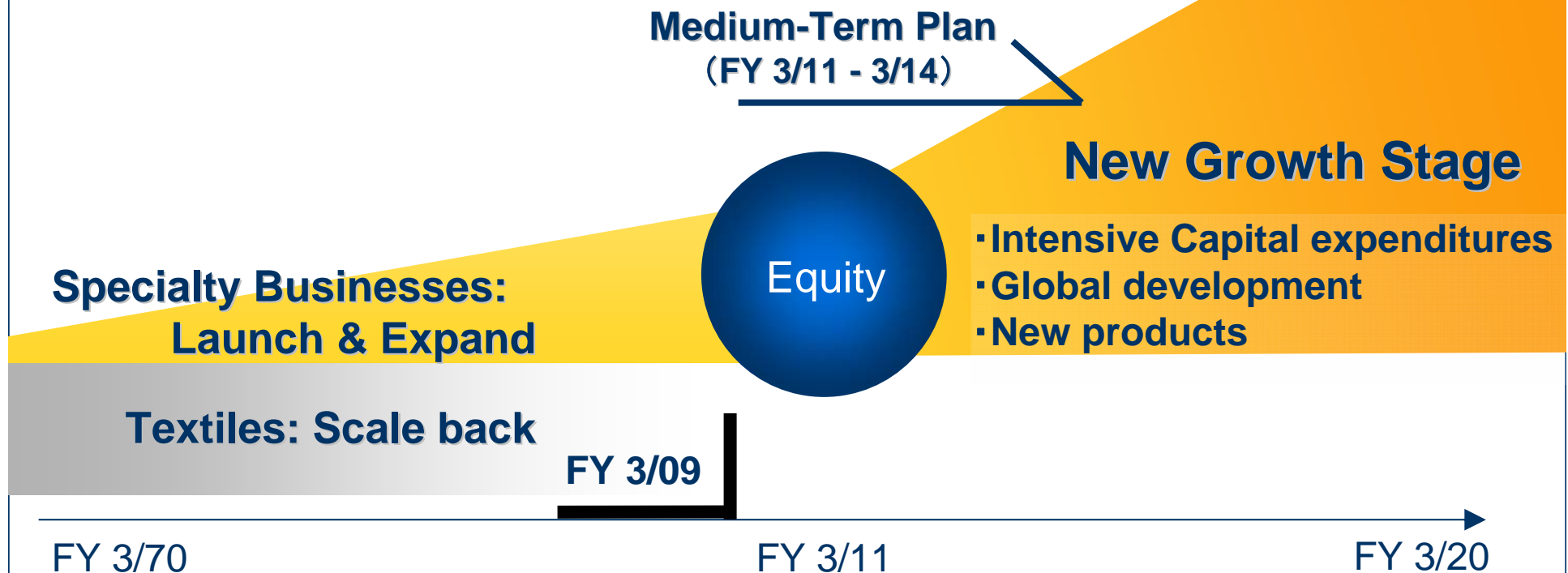
Direction

- Growth of specialty businesses: 8% growth annually
- Efficiency and profitability: ROA 8%
- Financial stability: *D/E ratio of 1.0 time

*D/E ratio: Interest-bearing debt/net assets excluding minority interests

(2) Strategy to Enhance Corporate Value

- Continual reform of business portfolio focusing on growth potential, efficiency and stability
- Aggressive expansion of the Specialty Businesses



(3) Use of Proceeds

Capital expenditures: ¥15 billion

- Films & Functional Polymers: ¥11 billion

- ✓ Industrial PET films
for flat panel displays (FPDs), touch panels,
and solar cell backsheets
- ✓ Functional polymers, Fine polymers

- Industrial Materials: ¥1 billion

- ✓ Airbag fabrics

- Life Science: ¥3 billion

- ✓ Diagnostic enzymes, Pharmaceuticals, Membranes

(4) Action Plan and Progress-1

■ Action Plan

■ Progress

1) Capital investment (Alliances and M&A)

- PET films for industrial use (H1 FY 3/14)
- Modified polyolefin adhesives (H2 FY 3/12)
- Biomass high-melting-point polyamides (H2 FY 3/11)
- Coater equipment for process sheets of electronics parts (H2 FY 3/12)

2) Overseas business development

- [In Asia] · Manufacturing and marketing bases for airbags fabrics in China
- VOC emissions treatment equipment
- Manufacturing bases for functional polymers
- [In the Middle East]
- Joint venture for desalination membranes in Saudi Arabia

(4) Action Plan and Progress-2

■ Action Plan

3) Improvement in the product portfolio

4) Improved asset efficiency

■ Progress

- Industrial PET films for use in touch panels, solar cell backsheets, and other products
- Biomass high-melting-point polyamide resin for LED reflectors
- A new type of shrink films
- A recyclable coated fabric for airbags
- VOC emissions treatment equipment
- Diagnostic systems and reagents

- ROA in the Specialty businesses: 5.6% (FY 3/10) → 9.4% (FY 3/11)
- Reducing the assets in the textile business: ¥83.1bn. (FY 3/10) → ¥75.9bn. (FY 3/11)

IV. Litigation

Progress of Litigation regarding Body Armor Using ZYLON Fiber

- 1) In June 2003, an accident with body armor (BA) using Zylon fiber occurred in Pennsylvania, USA.
(This is the only accident in which a bullet penetrated BA.)
- 2) The injured/deceased persons and purchasers of the same type of BA sued the BA manufacturer and Toyobo for damages.
- 3) An ex-director of the BA manufacturer filed a lawsuit based on the U.S. False Claims Act.
The U.S. Government Dept. of Justice (DOJ) participated as a plaintiff in this lawsuit.
- 4) The DOJ also filed a lawsuit relating to BA other than the BA mentioned above.
- 5) The class action by the purchasers has been settled. (Amount: US\$29 million in total. An extraordinary loss was posted in the first half of FY 3/06.)
Actions by the injured/deceased persons (product liability cases) have been settled.
- 6) In a lawsuit filed by German state governments, a lower court dismissed the action, ruling that it did not have jurisdiction, and a settlement was reached while the case was pending before the U.S. Court of Appeals.
- 7) In a lawsuit filed by Second Chance Body Armor, a bench trial started in November 2009.
- 8) Toyobo and Second Chance Body Armor agreed to settle the case (Amount: US\$ 5million in total)






<Progress of litigation>

(As of May 9, 2011)

	Class action	Product liability	Government-related		BA manufacturer			Government-related
Plaintiff	Purchasers	Pennsylvania policeman, etc.	State of Arkansas	US DOJ, et al.	Second Chance Body Armor	Point Blank Solutions	First Choice Armor & Equipment	Two German states
Status	Settled (05/10/26)	Settled (06/1, 06/11, 07/1)	No progress after receipt of claims	Discovery is proceeding.	Agreed to settlement	Discovery is proceeding.	Discovery is proceeding.	Settled (09/2/26)
Number of cases	10	4	1	2	1	1	1	1

Appendix

Appendix: Business Fields

Fields: Business Segments	Automotive	Electronics & Information Display	Environment	Life Science	Lifestyle & Safety
Films & Functional Polymers	<ul style="list-style-type: none"> •Engineering plastics 	<ul style="list-style-type: none"> •PET films for flat panel displays •Biomass high-melting-point polyamide •Co-polyester adhesives •Modified polyolefin adhesives •Acrylate polymers 	<ul style="list-style-type: none"> •PET films for photovoltaic backsheets 		<ul style="list-style-type: none"> •Packaging films
Industrial Materials	<ul style="list-style-type: none"> •Airbag fabrics •Functional filters •Non-woven fabrics 	<ul style="list-style-type: none"> •Functional filters 	<ul style="list-style-type: none"> •VOC emissions treatment equipment and systems •Functional filters 	<ul style="list-style-type: none"> •Medical membranes 	<ul style="list-style-type: none"> •Ultra-high-strength polyethylene fiber "Dyneema"
Life Science			<ul style="list-style-type: none"> •Water treatment membranes 	<ul style="list-style-type: none"> •Enzymes for diagnostic •Diagnostic systems and reagents •Pharmaceuticals (contract manufacturing) 	<ul style="list-style-type: none"> •Cosmetics ingredients 

Please Note

The business performance forecasts and targets included in the business plans contained in this presentation are based on information known to the Company's management as of the day of presentation. Please be aware that the content of the future forecasts may differ significantly from actual results, due to a number of unforeseeable factors.