

#### **Presentation to Investors**



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Toyobo Co., Ltd.

May 12, 2017 (Analysts' Meeting)

#### **Highlights**

#### FY 3/17 Results

- ➤ Operating profit was limited to ¥23.3 billion (up 0.9%), resulting in a reduced profit.
- ➤ Difficult business conditions related to PPS materials for filter bags and Acrylic fibers in China. Brazilian textile business also terminated due to changes in the business environment.
- ➤ "COSMOSHINE SRF" significantly expanded revenues and overseas expansion of airbags is proceeding.

#### FY 3/18 Forecasts

➤ Despite expectation of expansion in "COSMOSHINE SRF" and airbags, and improvement in PPS materials, operating profit forecast to be ¥25.0 billion, factoring in increase in raw material prices.

| •                                       |       | •       |       | (1 511.) |         |       |  |  |
|---|-------|---------|-------|----------|---------|-------|--|--|
|   |       | FY 3/16 |       |          | FY 3/17 |       |  |  |
|   | H1    | H2      |       | Н1       | H2      |       |  |  |
| Net sales                               | 179.7 | 168.1   | 347.8 | 164.7    | 164.8   | 329.5 |  |  |
| Operating profit                        | 10.5  | 12.6    | 23.1  | 10.7     | 12.7    | 23.3  |  |  |
| Extraordinary losses                    | 1.1   | 3.8     | 4.9   | 3.3      | 3.9     | 7.2   |  |  |
| Profit attributable to owners of parent | 5.4   | 4.8     | 10.1  | 3.7      | 5.8     | 9.4   |  |  |

#### I. Results for FY 3/17

## (1) Results for FY 3/17 1)PL.CF

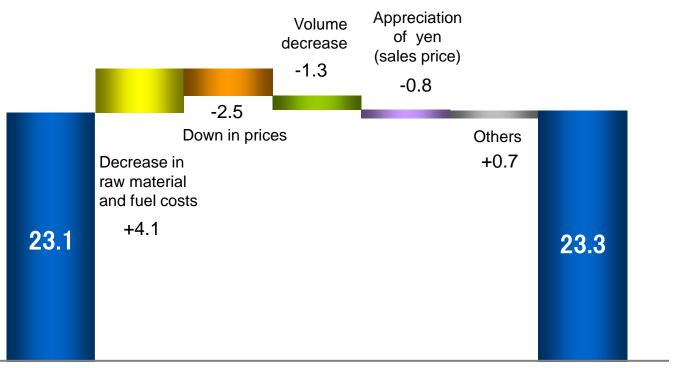
|   | FY 3/16  |       | FY 3/17 |       | YoY    |        |  |
|---|----------|-------|---------|-------|--------|--------|--|
|   | 1 1 0/10 | H1    | H2      |       |        |        |  |
|   |          |       |         |       | Amount | %      |  |
| Net sales                                 | 347.8    | 164.7 | 164.8   | 329.5 | -18.3  | -5.3%  |  |
| Operating profit                          | 23.1     | 10.7  | 12.7    | 23.3  | +0.2   | +0.9%  |  |
| Ratio to sales                            | 6.6%     | 6.5%  | 7.7%    | 7.1%  | _      | -      |  |
| Ordinary profit                           | 20.4     | 8.7   | 11.9    | 20.7  | +0.3   | +1.3%  |  |
| Extraordinary losses                      | 4.9      | 3.3   | 3.9     | 7.2   | +2.3   | +47.4% |  |
| Profit attributable to owners of parent   | 10.1     | 3.7   | 5.8     | 9.4   | -0.7   | -6.9%  |  |
| EPS (¥)                                   | 11.43    | 4.12  | 6.52    | 10.64 | _      | _      |  |
|   |          |       |         |       |        |        |  |
| Depreciation                              | 14.4     | 7.3   | 7.6     | 14.9  | +0.5   | +3.5%  |  |
| CAPEX                                     | 17.3     | 7.8   | 10.5    | 18.4  | +1.0   | +5.9%  |  |
|   |          |       |         |       |        |        |  |
| Operating CF                              | 32.3     | 10.6  | 16.2    | 26.9  | -5.5   | -16.9% |  |
| Exchange rate (¥/US\$)                    | 120      | 105   | 112     | 109   |        |        |  |
| Naphtha price in Japan<br>(thousand ¥/kl) | 43       | 32    | 38      | 35    |        |        |  |



### **Analysis of Changes in Operating Profit**

[FY 3/16→ FY 3/17]

FY 3/17



| FY 3/16                                | FY 3/16 |     |     |     |     |     |
|--|---------|-----|-----|-----|-----|-----|
|  | H1      | H2  |     | H1  | H2  |     |
| Exchange rate (¥/US\$)                 | 122     | 118 | 120 | 105 | 112 | 109 |
| Naphtha price in Japan (thousand ¥/kl) | 48      | 38  | 43  | 32  | 38  | 35  |



# 2) BS

|   |   |               | (A)           | (B)          | (¥ bn.)           |
|---|---|---------------|---------------|--------------|-------------------|
|   |   | Mar. 31, 2015 | Mar. 31, 2016 | Mar. 31,2017 | Change<br>(A)→(B) |
| T | otal assets                             | 465.8         | 444.6         | 450.8        | +6.2              |
|   | Cash and deposits                       | 20.6          | 20.3          | 32.3         | +12.1             |
|   | Inventories                             | 82.4          | 75.3          | 72.8         | -2.6              |
| N | let assets                              | 161.1         | 160.1         | 170.9        | +10.8             |
|   | Shareholders' equity                    | 158.0         | 156.9         | 167.8        | +10.9             |
|   | Retained earnings                       | 32.5          | 39.5          | 45.9         | +6.4              |
|   | Remeasurements of defined benefit plans | -1.6          | -5.7          | -2.3         | +3.5              |
|   | Non-controlling interests               | 3.1           | 3.2           | 3.1          | -0.0              |
| I | nterest-bearing debt                    | 177.1         | 165.4         | 169.2        | +3.9              |
|   | )/E ratio                               | 1.12          | 1.05          | 1.01         |                   |



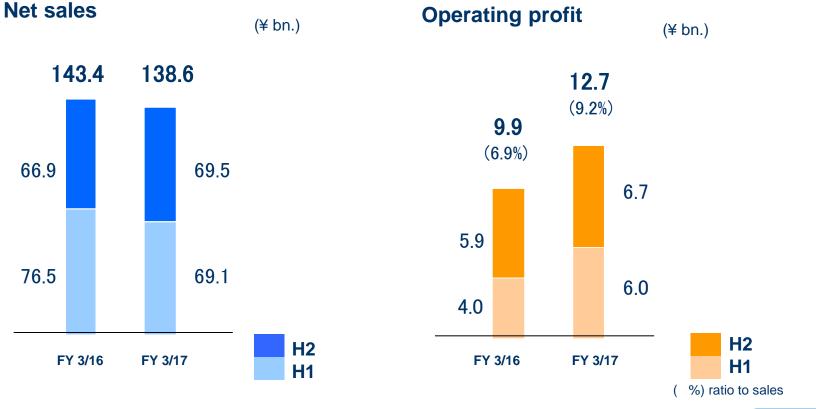
## (2) Results by Segment

|                             | Net sales |         |       |         | Operating profit (loss) |      |      |        |         |
|-----------------------------|-----------|---------|-------|---------|-------------------------|------|------|--------|---------|
|                             | FY 3/16   | FY 3/17 |       | FY 3/16 | FY 3/17                 |      |      | Change |         |
|                             | 11 3/10   | H1      | H2    |         | 1 1 3/10                | H1   | H2   |        | Onlange |
| Films & Functional Polymers | 143.4     | 69.1    | 69.5  | 138.6   | 9.9                     | 6.0  | 6.7  | 12.7   | +2.8    |
| Industrial Materials        | 70.5      | 32.4    | 36.8  | 69.2    | 6.3                     | 2.0  | 2.8  | 4.8    | -1.5    |
| Healthcare                  | 27.7      | 14.5    | 12.7  | 27.1    | 4.7                     | 1.9  | 2.4  | 4.3    | -0.4    |
| Textiles and Trading        | 85.5      | 39.8    | 37.7  | 77.6    | 2.5                     | 0.4  | 0.6  | 1.1    | -1.4    |
| Real Estate and Others      | 20.6      | 8.9     | 8.1   | 17.0    | 2.8                     | 1.7  | 1.6  | 3.3    | +0.5    |
| Elimination & Corporate     | -         | -       | -     | -       | -3.2                    | -1.5 | -1.5 | -2.9   | +0.2    |
| Total                       | 347.8     | 164.7   | 164.8 | 329.5   | 23.1                    | 10.7 | 12.7 | 23.3   | +0.2    |



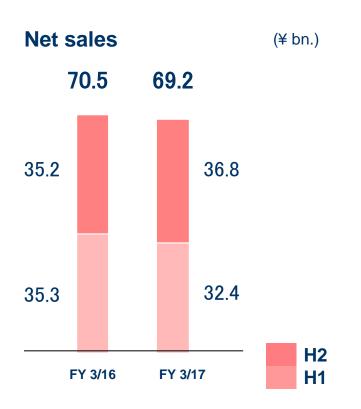
### 1) Films & Functional Polymers

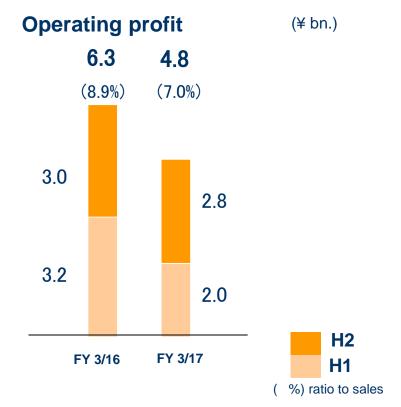
Packaging films business experienced lower revenues, impacted by raw material prices. For the industrial films business, "COSMOSHINE SRF" shipments increased.



#### 2) Industrial Materials

Promoting preparation for expanded Airbag fabrics sales in U.S. and Asia,etc. PPS materials for filter bags struggled in those products for China





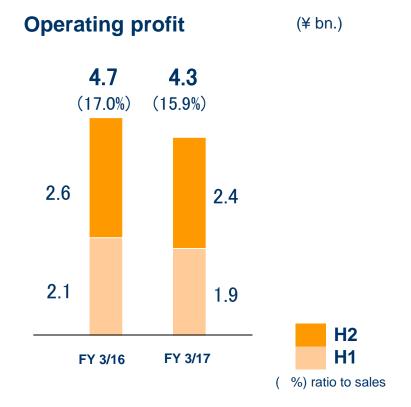


#### 3) Healthcare

■ Bioproducts and water treatment membranes were affected by the foreign exchange rate fluctuations.

For medical products business, pharmaceuticals and medical devices struggled.



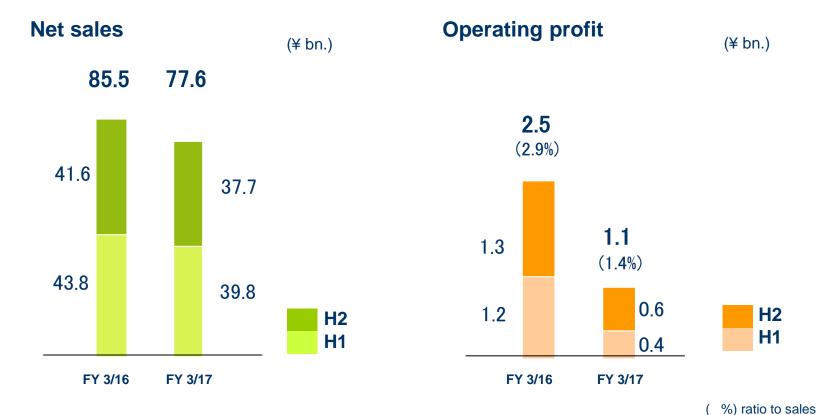




### 4) Textiles and Trading

■ Thoub cloth for the Middle East was affected by the foreign exchange rate fluctuations.

Acrylic fibers struggled under Chinese anti-dumping policies.





### **II. Forecasts for FY 3/18**

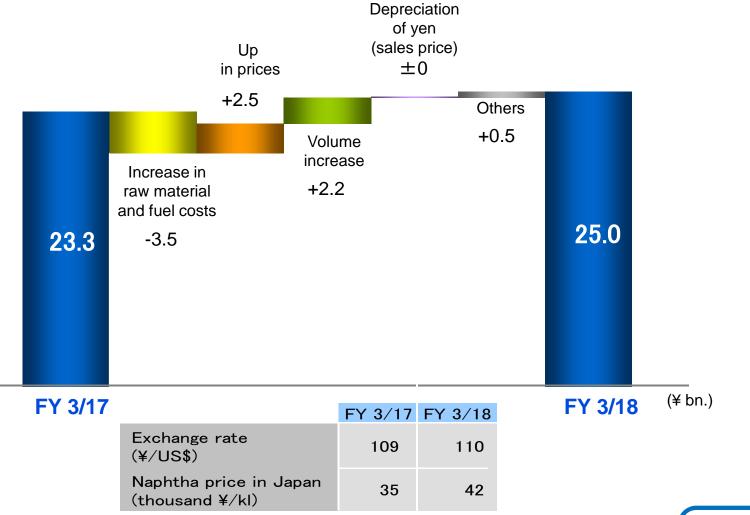
## (1) Forecasts for FY 3/18

|   | FY 3/17 | FY 3/18     | Ch     | ange   |
|---|---------|-------------|--------|--------|
|   |         | (Forecasts) | Amount | %      |
| Net sales                               | 329.5   | 340.0       | +10.5  | +3.2%  |
| Operating profit                        | 23.3    | 25.0        | +1.7   | +7.1%  |
| Ratio to sales                          | 7.1%    | 7.4%        | -      | -      |
| Ordinary profit                         | 20.7    | 23.0        | +2.3   | +11.4% |
| Extraordinary losses                    | 7.2     | 3.2         | -4.0   | -56.1% |
| Profit attributable to owners of parent | 9.4     | 13.5        | +4.1   | +42.9% |
| EPS (¥)                                 | 10.64   | 15.21       | -      | -      |
|   |         |             |        |        |
| Depreciation                            | 14.9    | 15.5        | +0.6   | -      |
| CAPEX                                   | 18.4    | 19.0        | +0.6   | -      |
| Exchange rate (¥/US\$)                  | 109     | 110         |        |        |
| Naphtha price in Japan (thosand ¥/kl)   | 35      | 42          |        |        |



### **Analysis of Changes in Operating Profit**

[Forecasts: FY 3/17→ FY 3/18]



# (2) Forecasts by Segment

|                             | Net     | sales   | Operating | profit (loss) |        |
|-----------------------------|---------|---------|-----------|---------------|--------|
|                             | FY 3/17 | FY 3/18 | FY 3/17   | FY 3/18       | Change |
| Films & Functional Polymers | 138.6   | 145.0   | 12.7      | 13.7          | +1.0   |
| Industrial Materials        | 69.2    | 74.0    | 4.8       | 5.3           | +0.5   |
| Healthcare                  | 27.1    | 28.3    | 4.3       | 4.5           | +0.2   |
| Textiles and Trading        | 77.6    | 75.6    | 1.1       | 1.1           | +0.0   |
| Real Estate and Others      | 17.0    | 17.1    | 3.3       | 3.3           | +0.0   |
| Elimination & Corporate     | _       | _       | -2.9      | -2.9          | +0.0   |
| Total                       | 329.5   | 340.0   | 23.3      | 25.0          | +1.7   |



## II. Litigation

#### **Progress of Litigation regarding Body Armor Using ZYLON Fiber**

- 1) In June 2003, an accident with body armor (BA) using Zylon fiber occurred in Pennsylvania, USA. (This is the only accident in which a bullet penetrated BA.)
- 2) The injured/deceased persons and purchasers of the same type of BA sued the BA manufacturer and Toyobo for damages.
- 3) An ex-director of the BA manufacturer filed a lawsuit based on the U.S. False Claims Act. The U.S. Government Dept. of Justice (DOJ) participated as a plaintiff in this lawsuit.
- 4) The DOJ also filed a lawsuit relating to BA other than the BA mentioned above.
  - <Settled Litigation: date of settlement All cases were settled by agreement>
    - The class action by the purchasers: October 2005
  - Actions by the injured/deceased persons (product liability cases): 2006 to 2007
  - A lawsuit filed by German state governments: February 2009
  - -Lawsuits filed by manufacturer of bulletproof vests: July 2011 (2) and March 2012

<Progress of litigation>

(As of May 12,2017)

|                 | Class<br>action        | Product liability                             | Government-related                        |                          | В                           | Governm<br>relate        |                                      |                    |  |
|-----------------|------------------------|---|---|--------------------------|-----------------------------|--------------------------|--------------------------------------|--------------------|--|
| Plaintiff       | Purchasers             | Pennsylvania<br>policeman, etc.               | State of<br>Arkansas                      | U.S. DOJ,<br>et al.      | Second Chance<br>Body Armor | Point Blank<br>Solutions | First Choice<br>Armor &<br>Equipment | Tw o Ger           |  |
| Status          | Settled<br>(Oct. 2005) | Settled<br>(Jan. and Nov.<br>2006, Jan. 2007) | No progress<br>after receipt of<br>claims | Discovery is proceeding. | Settled<br>(Feb 2011)       | Settled<br>(July 2011)   | Settled<br>(March 2012)              | Settle<br>(Feb. 20 |  |
| Number of cases | 1 1()                  | 4   | 1   | 2                        | 1                           | 1                        | 1                                    | 1                  |  |

17

#### **Please Note**

The business performance forecasts and targets included in the business plans contained in this presentation are based on information known to the Company's management as of the day of presentation. Please be aware that the content of the future forecasts may differ significantly from actual results, due to a number of unforeseeable factors.

